



TIME: 2 ½ hours

Accounting for Managerial Decisions

MARKS: 75

Note: All questions are compulsory, subject to internal choice.

Figures to the right indicate full marks.

Use of simple calculator allowed.

Q1 (A) State whether the following are true or false: (Any 8)

(8)

- 1) Common-size analysis is used for comparing performance of a company in one year with that of another year.
- 2) Goodwill is shown under 'Application of Funds' in the vertical Balance Sheet.
- 3) Liquidity means the firm's ability to pay its debts in the long run.
- 4) Ratio analysis is a tool for analyzing the financial statements of any enterprise.
- 5) The gross profit ratio is a measurement of short-term liquidity.
- 6) Investing activities include activities that affect the current assets section of the balance sheet.
- 7) The statement of cash flows shows the relationship of assets to cash flows.
- 8) Temporary of variable working capital is meant to take care of seasonal demands.
- 9) Gross Working capital refers to investment in current assets, while net working capital is the difference between current assets and current liabilities.
- 10) Ageing schedule of receivables is one way or monitoring the receivables.

(B) Match the Columns: (Any 7)

(7)

Column A	Column B
1. Liquid ratio	a. Investing Inflows
2. Receipts from sale of investments	b. Investing Outflows
3. Operating ratio	c. Balance sheet ratio
4. Payments for purchase of fixed assets	d. Operating Outflows
5. Receipts from issue of rights shares	e. Composite ratio
6. Dividend payout ratio	f. Financing Inflows
7. Buy-back of shares	g. Financing Outflows
8. Receipt from service	h. Operating Inflows
9. Payments towards creditors	i. Revenue statement ratio
	j. No cash flow

Q2.A. Profit & Loss account of Difficult Ltd for the year ended 31st October, 2017.

(15)

Particulars	Amt (Rs)	Particulars	Amt (Rs)
To opening stock	76,250	By sales	5,10,000
To purchases	3,15,250	Less: returns	10,000
To wages	7,000	By closing stock	98,500
To staff salaries	20,000	By interest on debenture	1,500
To sales salaries	15,300	By dividend on shares	6,100
To interest	1,200	By profit on sale of shares	5,900
To office rent	2,700		
To printing & stationery	2,500		
To carriage outward	4,700		
To discount	2,400		
To depreciation	9,300		
To insurance	1,000		
To salesman traveling expenses	2,000		
To bad debts	3,400		
To telephone expenses	1,000		

To legal charges	2,000		
To director fees	4,400		
To income tax	50,000		
To loss on sale of bond	7,500		
To net profit	84,000		
	6,12,000		6,12,000

Convert the above Profit & Loss a/c of a company into a vertical revenue statement.

OR

Q2.B From the following Balance Sheet of Suhana Ltd for the year 2014 and 2015 you are required to prepare a Comparative Balance Sheet. (15)

Liabilities	2014	2015	Assets	2014	2015
Equity Share capital	6,000	6,000	Fixed assets	5,000	8,000
Preference share cap	-	4,000	Less: depreciation	670	800
General reserve	1,375	1,720		4,330	7,200
8% Debentures	1,000	500	Investments (at cost)	500	803
Bank loan	-	2,000	Stock	1,200	3,000
Bills payable	330	503	Debtors	2,000	2,390
Provision for taxation	300	240	Bank balance	800	1,470
			Interest accrued on investment	175	100
	9,005	14,693		9,005	14,693

Q3.A. Comment on the position of Deepak Ltd from the following: (15)

Profit & Loss account and Balance Sheet after calculating following ratios: (1) Current ratio (2) Proprietary ratio (3) Debt-Equity ratio (4) Stock working capital ratio (5) Liquid ratio (6) Administrative to sales ratio

Trading Profit and Loss A/c

Particulars	Rs	Particulars	Rs
To opening stock	44,000	By Sales	2,10,000
To Purchase	84,000	By Closing Stock	46,000
To wages	40,000		
To factory expenses	32,000		
To administrative exp	8,000		
To selling exp	6,000		
To managerial remuneration	2,000		
To income tax	22,000		
To proposed dividend	8,000		
To balance c/d	10,000		
	2,56,000		2,56,000

Balance Sheet

Liabilities	Rs	Assets	Rs
Share capital	1,00,000	Fixed Assets	90,000
Reserves	80,000	Current assets	2,00,000
Secured loans	30,000		
Current liabilities	26,000		
Provisions	54,000		
	2,90,000		2,90,000

OR



Q3.B Convert the following Profit and Loss account for the year ending 31st December, 2013 into vertical form and calculate the following ratios: (a) Gross Profit ratio (b) Expense ratio (all expenses) (c) Operating ratio (d) Net Profit ratio (e) Stock turnover ratio (15)

Particulars	Amt (Rs)	Particulars	Amt (Rs)
To opening stock	4,00,000	By sales	10,00,000
To purchases	2,00,000	Less: returns	1,00,000
To carriage inward	10,000	By closing stock	90,000
To wages	85,000	By dividend	10,000
To salaries	10,000		
To office rent	4,000		
To rates and taxes	12,000		
To distribution expenses	6,000		
To insurance	6,000		
To advertising	1,500		
To bad debts	500		
To discount	600		
To general expenses	1,000		
To courier charges	400		
To depreciation	2,000		
To audit fees	1,500		
To income tax provision	1,30,000		
To net profit	1,29,500		
	10,00,000		10,00,000

Q4.A. Following is the Balance Sheet of company of two different dates: (15)

Liabilities	2017	2016	Assets	2017	2016
Share capital	7,00,000	6,00,000	Fixed assets	6,50,000	4,00,000
General reserve	2,00,000	1,50,000	Debtors	3,50,000	2,00,000
Profit & Loss A/c	2,80,000	1,70,000	Stock	2,50,000	1,50,000
14% Debentures issued for purchase of fixed assets	2,00,000	Nil	Cash	1,30,000	1,00,000
			Underwriting commission	Nil	70,000
	13,80,000	9,20,000		13,80,000	9,20,000

Assuming the depreciation for the year to be Rs. 50,000 and interim dividend paid during the year to be 5% on opening capital, prepare Cash Flow Statement.

OR

Q4.B Trisha hardware Co Pvt Ltd manufactures and sells hardware components. From the following particulars you are required to estimate the working capital requirement for the year 2008 (52 weeks) (8)

Product Cost Sheet	Rs(per unit)
Raw material	5
Direct labour	3
Overheads	2
Total	10
Profit	5
Selling price	15

The estimated production and sales – 1,04,000 units

1. Raw material remain in stock for 3 weeks
2. Materials remain in process for 2 weeks
3. Finished goods remain in godown for 2 weeks
4. Credit allowed to the supplier of material is 2 weeks
5. Credit allowed to customers 4 weeks
6. Time lag in payment of labour and overhead is 2 weeks
7. Cash in hand and at bank is estimated at Rs 20,000
8. Operations are expected to be distributed evenly throughout the year.

Q4.C A firm has a current sales of Rs 2,56,48,750. The firm has unutilized capacity. In order to boost its sales, it is considering the relaxation in its credit policy. The proposed terms of credit will be 60 days credit against the present policy of 45 days. As a result, the bad debts will increase from 1.5% to 2% sales. The firm's sales expected to increase by 10%. The variable operating costs are 72% of the sales. The firm's corporate tax is 35% and it requires an after-tax return of 15% on its investment. Should the firm change its credit period? (7)

- Q5. A)** Advantages and Disadvantages of Ratio Analysis (8)
B) Explain the factors affecting estimation of working capital. (7)

OR

Q5. Short Notes on: (Any 3) (15)

1. Difference between: Comparative Statements and Common Size Statements
2. Trend Analysis
3. Forms of Ratio analysis
4. Cash flow from Investing activities
5. 5 C's of credit standards.