



TIME: 2 ½ hours

Accounting for Managerial Decisions

MARKS: 75

Note: All questions are compulsory, subject to internal choice.

Figures to the right indicate full marks.

Use of simple calculator allowed.

Q1 (A) State whether the following are true or false: (Any 8)

(8)

1. A financial statement for one company that shows two or more years in a side-by-side format is called a comparative financial statement.
2. Trend income statements recast each statement item as a percent of sales.
3. The liquidity ratios measure how quickly a firm can dispose of inventory.
4. The higher the current ratio, the more likely a firm is able to pay its short-term obligations.
5. The inventory turnover ratio is an indication of how often inventory is purchased.
6. The statement of cash flows reflects cash flows during a period of time.
7. Cash equivalents include investments that cannot be readily converted into cash.
8. An increase in current assets increases net working capital, thereby increasing liquidity.
9. Net working capital can never be negative.
10. Receivables management deals only with the collection of cash from the debtors.

(B) Match the Columns: (Any 7)

(7)

Column A	Column B
1. Loss on sale of fixed assets	a. Revenue statement ratio
2. Capital gearing ratio	b. Current Liabilities – Quick Liabilities
3. Standard Current ratio	c. Composite ratio
4. Net profit ratio	d. Non- operating expenditure
5. Bank overdraft	e. Non-operating income
6. Standard Liquid ratio	f. Balance Sheet ratio
7. Return on capital employed	g. 2:1
	h. 1:1
	i. 1.33

Q2. A The following items appear in the financial statements of Ritu Ltd as on 31st March, 2017.

(15)

Particulars	Amt (Rs)	Particulars	Amt (Rs)
Cash	48,600	Debentures	2,80,000
Land & building	8,00,000	Bank loan	52,000
Debtors	62,000	Equity share capital	10,00,000
Stock	2,92,800	Profit & Loss a/c	2,17,000
Creditors	4,05,750	o/s expenses	86,250
Share premium	1,00,000	Trade investments	30,000
Bills receivable	5,23,000	Advance tax	1,00,000
Prepaid expenses	32,600	Provision for taxation	2,64,000
Plant & Machinery at cost less depn	5,44,000	Bills payable	28,000

You are required to arrange the above items in the form of Vertical Balance Sheet and determine:

- (1) Current assets (2) Fixed assets (3) Current liabilities (4) Working Capital (vi) Proprietors Funds (vii) Total Capital employed (viii) Quick assets (ix) Quick liabilities.

OR

Q2.B. Prepare Common-size Income statement.

(15)

Particulars	Year 1	Year 2	Particulars	Year 1	Year 2
To cost of goods sold	5,46,750	4,91,400	By gross sales	9,91,640	8,26,200
To operating expenses			Less: returns	18,900	16,200
Administrative	92,000	81,000	By Net Sales	9,72,740	8,10,000
Selling & Distribution	1,78,000	1,62,300	By income from investment	10,730	8,400
To non-operating exp	16,320	10,800			
To tax provision	59,400	36,450			
To proposed dividend	9,000	7,000			
To retained earnings	82,000	29,450			
	9,83,470	8,18,400		9,83,470	8,18,400

Q3.A. Comment on the position of Deepa Ltd from the following:

(15)

Profit & Loss account and Balance Sheet after calculating following ratios: (1) Current ratio (2) Proprietary ratio (3) Debt-Equity ratio (4) Stock working capital ratio (5) Liquid ratio (6) Administrative to sales ratio

Trading Profit and Loss A/c

Particulars	Rs	Particulars	Rs
To opening stock	40,000	By Sales	2,00,000
To Purchase	72,000	By Closing Stock	44,000
To wages	36,000		
To factory expenses	28,000		
To administrative exp	6,000		
To selling exp	10,000		
To managerial remuneration	2,000		
To income tax	24,000		
To proposed dividend	10,000		
To balance c/d	16,000		
	2,44,000		2,44,000

Balance Sheet

Liabilities	Rs	Assets	Rs
Share capital	50,000	Fixed Assets	90,000
Reserves	34,000	Current assets	1,00,000
Secured loans	24,000		
Current liabilities	30,000		
Provisions	52,000		
	1,90,000		1,90,000

OR

Q3.B. Following are the figures extracted from the books of Meenu Ltd.

(15)

Particulars	Rs
Furniture	5,00,000
Office premises	5,00,000
Equity capital	5,00,000
Preference capital	2,00,000
Stock	2,40,000
Debtors	2,00,000
Cash and Bank	55,000
Other current assets	5,000
Profit & Loss a/c	2,00,000
General reserve	1,00,000
Sundry creditors	80,000
Bills payable	60,000
Other current liabilities	60,000
Debenture	3,00,000



You are required to Rearrange above figures in the vertical form and calculate (a) Debt-Equity ratio (b) Proprietary ratio (c) Capital Gearing ratio (d) Current Assets (e) Quick ratio

Q4.A. From the following summary financial statements prepare cash flow statement of EPABX Ltd for the year ended 31st March, 2017. (15)

Balance Sheet as on

Liabilities	2016	2017	Assets	2016	2017
Equity capital	1,35,000	1,35,000	Goodwill	13,950	4,950
Reserves	54,000	70,200	Land & Building	32,400	45,000
Loans	45,000	27,000	Plant & Machinery	1,13,400	85,050
Fixed deposits	67,950	62,010	Furniture	-	40,500
Creditors	71,640	43,920	Investments	40,500	49,500
Provision for taxation	10,800	12,600	Debtors	94,500	1,14,120
			Bank balance	89,640	11,610
	3,84,390	3,50,730		3,84,390	3,50,730

Other Information:

- Depreciation is provided @ 10% on Furniture.
- Depreciation on Land & Building is Rs 5,000.
- Investment costing Rs 8,000 were sold for Rs 10,000 during the year.
- Tax of Rs 13,000 was paid for the year ended 31st March, 2017

OR

Q4.B. You are required to prepare a statement showing the estimate of working capital required to finance the level of activity of 1,04,000 units for the year (52weeks) from the following information, obtained from the books of R.M. Ltd. (8)

Product Cost Sheet	Rs(per unit)
Raw material	5
Direct labour	2
Overheads	1
Total	8
Profit	2
Selling price	10

1. Raw material are in stock on an average for 4 weeks
2. Materials remain in process on average for 4 weeks
3. Finished goods are in stock on average for 4 weeks
4. Credit allowed to creditors is 4 weeks
5. Credit allowed to debtors is 6 weeks
6. Lag in payment of wages is 4 weeks
7. Lag in payment of overheads is 2 weeks
8. Cash on hand and a bank is expected to be Rs 40,000
9. Debtors are calculated on sales basis.
10. Purchases against cash 20%
11. All the activities are spread evenly throughout the year.
12. During processing, labour and overhead accrue evenly.

Q4.C. A new customer with 10% risk of non-payment desires to establish business connections with you. He would require 1.5 month of credit and is likely to increase your sales by Rs 1,20,000 p.a. Cost of sales amounted to 85% of sales. The tax rate is 30%. Should you accept the offer if the required rate of return is 40% (after tax)? (7)

Q5. A) What are Financial Statements? State the users of Financial Statements. (8)

B) Advantages and Disadvantages of Ratio Analysis. (7)

OR

Q5. Short Notes on: (Any 3) (15)

1. Objectives of Financial statements
2. Common Size statements
3. Factors affecting working capital
4. Cash flow from Financing activities
5. 5 C's of credit standards .